Raymond James & Associates, Inc. Part 2A Brochure

June 30, 2025

This Form ADV Part 2A brochure ("Brochure") provides information about the qualifications and business practices of Raymond James & Associates, Inc. and our planning and investment consulting services. If you have any questions about the contents of this Brochure, please contact our Asset Management Services Client Services Department at 800-248-8863, extension 74991.

The information in this Brochure has not been approved or verified by the United States Securities and Exchange Commission ("SEC") or by any state securities authority. Registration as an investment adviser with the SEC does not imply a certain level of skill or training.

Additional information about Raymond James & Associates, Inc. is available on the SEC's website at: <u>https://adviserinfo.sec.gov/</u>.

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Item 2 - Summary of Material Changes

This section describes the material changes to Raymond James & Associates, Inc.'s ("RJA") Part 2 of Form ADV ("Part 2A Brochure" or this "Brochure") since its last annual amendment on December 20, 2024. This Brochure, dated June 30, 2025, has been prepared according to the SEC's disclosure requirements.

Additionally, in lieu of providing clients with an updated Part 2A Brochure each year, we provide RJA's existing advisory clients with this summary describing any material changes occurring since the last annual amendment. We will deliver the Brochure or summary each year to existing clients within 120 days of the close of the fiscal year, which ends September 30. Clients receiving the summary of material changes who wish to receive a complete copy of our then-current Part 2A Brochure may request a copy at no charge by contacting our Asset Management Services Client Services Department at 800-248-8863, extension 74991. RJA's current Part 2A Brochure is also available through the SEC's Investment Adviser Public Disclosure website at https://adviserinfo.sec.gov/ (SEC# 801-10418), upon request through the client's financial advisor, or on the Raymond James public website: https://www.raymondjames.com/legal-disclosures.

No material changes have occurred to this Brochure since its last annual amendment.

Item 3 - Table of Contents

Item 1 – Cover Page	1
Item 2 - Summary of Material Changes	2
Item 3 - Table of Contents	3
Item 4 - Advisory Business	4
About Us	4
Assets Under Management	4
Introduction	4
Advisory Services Offered	5
Wealth Advisory Services Program - Planning and/or Investment Consulting Services	5
Wealth Planning Services	6
Investment Consulting Services	6
Other Services	
Item 5 - Fees and Compensation	6
Fees for Planning and/or Investment Consulting Services	6
Billing for Planning and/or Investment Consulting Services	
Other Expenses Not Associated with Planning and/or Investment Consulting Services	7
Termination of Wealth Advisory Services	7
Compensation	7
Firm Compensation	7
Financial Advisor Asset-Based Compensation	8
Item 6 - Performance-Based Fees and Side-By-Side Management	10
Item 7 - Types of Clients	
Item 8 - Methods of Analysis, Investment Strategies and Risk of Loss	10
Methods of Analysis	10
Investment Strategies	
Tax Considerations	11
Principal Risks	11
Item 9 - Disciplinary Information	
Item 10 - Other Financial Industry Activities and Affiliations	15
Registration as a Broker-Dealer	
Material Business Relationships	
Conflicts of Interest Associated with Our Business Arrangements with Our Affiliates	
Item 11 - Code of Ethics, Participation or Interest in Client Transactions and Personal Tradi	i ng .18
Code of Ethics	18
Personal Trading	
Advice Provided to One or More Clients May Conflict	
Participation or Interest in Client Transactions	
Item 12 – Brokerage Practices	
Item 13 – Review of Accounts	
Item 14 – Payment for Client Referrals	
Item 15 – Custody	
Item 16 – Investment Discretion	
Item 17 – Voting Client Securities	
Item 18 – Financial Information	21

Item 4 - Advisory Business

About Us

Raymond James & Associates, Inc. ("RJA") is a wholly owned subsidiary of Raymond James Financial, Inc. ("RJF"), a publicly held corporation based in Saint Petersburg, Florida. RJA has been registered with the Securities and Exchange Commission ("SEC") as a broker dealer since 1962, and as an investment adviser since 1974, and currently maintains both registrations. Registration as an investment adviser with the SEC does not imply a certain level of skill or training.

We use the term financial advisor or investment adviser representative ("IAR") to mean the individual representative that you work with in choosing an advisory service offered through RJA. Also, as used in this Brochure, the words "we", "our", "our Firm", "the Firm", "RJA", and "us" refer to RJA and your financial advisor, and the words "you", "your", and "client" refer to you as either a client or prospective client of our Firm.

Assets Under Management

As of September 30, 2024, RJA had approximately \$433.814 billion in assets under management, approximately \$327.824 billion of which was managed on a discretionary basis and approximately \$105.990 billion of which was advised on a non-discretionary basis.

Introduction

This Brochure describes the planning and/or investment consulting services that we offer to our clients through our Wealth Advisory Services Program and are described in greater detail below.

In partnership with you, your financial advisor assesses your investment objectives based on the information you initially provide, to determine which advisory services, if any, are appropriate to recommend to you. We tailor our advisory services to your individual needs. We encourage you to share your current financial situation, needs, and objectives, as well as changes in your financial and personal circumstances with your financial advisor so that appropriate recommendations can be made.

As part of your planning and/or investment consulting relationship with your financial advisor, you may receive a recommendation to open an account through our Firm for purposes of investing in one of our Firm-sponsored wrap fee advisory programs or one of our institutional consulting programs. Wrap fee advisory programs are described in detail in our Form ADV Wrap Fee Program Brochure and certain institutional consulting programs are described in a separate Institutional Fiduciary Solutions Brochure as described below and that content is not contained in this Brochure. A copy of the appropriate brochure(s) will be provided to you by your financial advisor or the Firm. As described below, these brochures provide detailed information, disclosures, and potential conflicts of interest related to the other services and account programs that we may provide you.

- RJA Form ADV Part 2A Appendix 1 ("Wrap Fee Program Brochure") As a sponsor of various wrap fee programs, we organize or administer the programs including, with regard to certain programs, selecting investments or providing advice regarding the selection of other investment advisers in the program. Within our wrap fee programs, we offer separately managed account (managed by us, as portfolio manager, or by sub-advisers we have engaged), multiple discipline account, unified managed account, and mutual fund and/or exchange traded fund asset allocation account Programs (each, an "AMS Managed Program"), as well as a dual contract managed account platform in which you enter into a separate contract with an outside manager. RJA also sponsors a program where your individual financial advisor advises you on your account assets ("IAR Managed Program"). The wrap fee programs that RJA sponsors may be offered by financial advisors affiliated with RJA or financial advisors of our affiliated investment adviser, Raymond James Financial Services Advisors, Inc. ("RJFSA") as well as through financial advisors of other independent investment adviser firms. We receive a portion of the wrap fee for providing administrative and, in some cases, advisory services and share a portion of that fee with your financial advisor, and other investment advisers involved in providing services in the particular program. Details of the programs are available in the RJA Wrap Fee Program Brochure. A copy is available, upon request, from your financial advisor or you may visit our public website: https://www.raymondjames.com/legal-disclosures.
- Institutional Fiduciary Solutions ("IFS") Form ADV Part 2A Your financial advisor offers advisory consulting services
 to institutional and qualified retirement plans, including program support, and investment education and guidance, if
 selected by a client. IFS, a division of RJA, supports and maintains oversight over these activities. Details of the services
 provided by IFS are available in IFS Form ADV Part 2A Brochure. A copy is available, upon request, from your financial
 advisor or you may visit our public website: https://www.raymondjames.com/legal-disclosures.

Note for Non-U.S. Persons: RJA and RJFSA are U.S.-based, SEC-registered investment advisers. We do not provide products and services in or into all countries. The products and services that we can offer or provide to you, and how we interact with you, may be limited based upon where you reside or are physically located, or other jurisdictional connections related to your account (for example, country of formation and countries in which authorized persons or beneficial owners reside, in the case of an account for a legal entity). We may limit products and services, decline to open an account, and/or close an existing account based upon such jurisdictional connections.

Advisory Services Offered

Wealth Advisory Services Program - Planning and/or Investment Consulting Services

Raymond James Wealth Advisory Services Program is designed to provide guidance on how to plan for overall financial life goals or professional advice on a specific financial goal to individual clients. Through this program, we offer certain planning or investment advisory consulting services. All planning and investment consulting services are non-discretionary advisory services. You retain the decision-making authority for any recommendations or advice provided by us.

The planning services provided to individual clients typically take the form of a comprehensive or goal specific financial plan. These planning services may include, but are not limited to, a review of an individual's current financial situation, estate planning, insurance planning, education planning, retirement planning and/or capital needs planning. The investment consulting services are designed to meet our clients' financial goals, needs and objectives involving analysis of a particular investment, or overall investment portfolio on client assets held externally from us. Financial advisors may also assist the client in coordinating the implementation of any recommendations made, including referral to other practicing professionals.

In preparing a financial plan for you as a client, your financial advisor gathers information deemed relevant to the particular advisory service being provided through fact-finding meetings with you and through documents you provide and/or your completed risk profile questionnaire. Based on your selection of the planning and/or investment consulting services, you may be required to provide documentation such as current assets, income, investments, liabilities, and other relevant information for your financial advisor to effectively deliver the selected services.

Should you choose to implement the advice contained in the financial plan, your financial advisor will generally provide advice with respect to products and services offered through us and/or our affiliates as appropriate.

We provide assistance to our financial advisors with identifying potential investments and/or investment strategies. Financial advisors may use these and other services when assisting clients with the recommendation and implementation of a financial plan, however, the decision to implement any recommendation rests exclusively with you as the client, and you have no obligation to implement any recommendations through us and/or our affiliates.

You may engage your financial advisor to provide one-time or ongoing planning and/or investment consulting services which can be a targeted financial goal or comprehensive in nature. To receive planning and/or investment consulting services, you would generally complete the following steps:

- 1. **Complete a Services Agreement.** If wealth advisory services are provided, complete the Wealth Advisory Services agreement. Discuss which services are needed with your financial advisor.
- 2. Understanding Your Goals, Needs and Objectives. The planning process will begin with listing your goals whether a new home, your child's education, or retirement and prioritizing them within a realistic plan that accounts for all of your income sources, liabilities, and assets.
- 3. Information Gathering. We will gather information about your financial situation through fact-finding interviews and documents provided by you. We may ask you to bring your bank and brokerage account statements, loan documents, real estate holdings, retirement plan documents, insurance information and other relevant information. Your financial advisor may also ask you to complete a financial planning questionnaire.
- 4. Analyzing Your Situation. We will review the information you have provided and prepare an analysis that, depending on the complexity of your situation, may include items such as your current assets, income, investments, liabilities, short and long-term capital and liquidity needs, risk tolerance, and short and long-term financial goals and objectives.
- 5. Development and Proposal of the Plan. All recommendations and advice are based exclusively upon information provided by you to your financial advisor. Your financial advisor will provide planning recommendations and guidance based on your personal goals, such as strategies to help fund retirement goals, liability management techniques, wealth protection strategies, and preparing to pass wealth to beneficiaries in an efficient manner. Based on your selection, the planning and/or investment consulting services may include an analysis of your financial information, which may include items such as your current assets, income, investments, liabilities, short and long-term capital and liquidity needs, risk tolerance and short and long-term financial goals and objectives.

Raymond James & Associates, Inc. ("RJA") Form ADV Part 2A Brochure

Planning Services

Depending on your personal situation, the services you receive may focus around one or more of the following categories:

By Category	Description of Services
Financial Planning	May include budgeting, cash flow analysis, assessing current financial situation, defining financial goals, net worth statement, debt management, lifestyle planning, major buy/sell decisions, risk tolerance review, asset allocation design, portfolio holdings review, and portfolio analysis.
Tax Strategy*	Analysis for tax strategy, tax distribution, gift tax, and capital gain/loss.
Insurance Planning	Life insurance review, disability insurance review, needs analysis, disability, long-term care, risk management, and liability insurance.
Education Planning	Tuition planning, education account reviews, and education funding.
Retirement Planning	Retirement accumulation planning, income analysis, longevity planning, retirement account review, and distribution analysis.
Estate Planning	Estate planning review and analysis, gift strategies, multigenerational planning, philanthropic planning, and legacy planning.
Business Planning	Business succession planning, business insurance review, and disability protection options.

* Any information presented in a financial plan regarding potential tax considerations is not intended as tax advice and should not be relied upon for the purpose of avoiding any tax penalties. Our Firm and our financial advisors do not offer tax or legal advice. You should discuss any tax or legal matters with the appropriate professional.

Investment Consulting Services

Depending on your personal situation, investment consulting services may provide general guidance around one or more of the following financial goals and applies to investments held externally from us.

By Category	Description of Services
Investment Consulting	May include a client investment profile, portfolio holdings review, asset allocation review, and proposal and investment strategy recommendations
Security and Investment Manager Research/Due Diligence	Services related to security and investment manager research of asset class and sub-class analysis, sector, style, and historic performance review.

Other Services

Research. We may, from time to time, issue special reports, charts, graphs, etc., to you. Financial advisors have access to and may, at their discretion, use research created by the Firm in the formulation of the investment advice they provide to clients. We can also offer investment advice on general matters such as business analysis, business succession and/or liquidations, and/or make recommendations that clients use certain asset allocation services. Fees for these services are disclosed in the agreement clients enter into with our Firm. In addition, our Firm, in our capacity as an investment adviser, sells research information for a negotiated fee to certain institutional clients (e.g., other investment advisers), including research reports on specific stocks, sectors, or issuers; research communications; analyst access; analyst commentary; research portals; and any and all information platforms or access to our research specialists. The provision of research information to such clients is done so only on an impersonal basis and not as a recommendation of any particular securities transaction.

Item 5 - Fees and Compensation

Fees for Planning and/or Investment Consulting Services

We receive fees for providing planning and/or investment consulting services through your financial advisor. You may negotiate planning and/or investment consulting fees ("Fees") with your financial advisor. Fees charged for these services may depend upon the anticipated time allocated to provide the services requested, the complexity of the plan, or your financial situation. The services you selected and the Fees you agree to in advance are disclosed in the appropriate client agreement signed by you. The Fees for planning services can be structured as an hourly rate or fixed (flat) dollar Fee, while investment consulting services may be assessed as an hourly rate, a fixed (flat) dollar, or a percentage of assets under advisement Fee. Hourly Fees for planning and/or investment consultation services are generally charged at a rate of up to \$400 per hour. If charged as a percentage, the Fee is not to exceed 2.25% of the value of assets on which the investment consulting services are provided. However, some legacy or long-established relationships continue to pay Fees based on older fee schedules agreed to by client. For certain legacy clients, Fees or commissions charged in the implementation of a plan through an account at our Firm or our affiliates may be used to discount or offset planning and/or investment consulting Fees; however, note that the services and Raymond James & Associates, Inc. ("RJA") Form ADV Part 2A Brochure Page | 6

their accompanying fees or commissions would be provided and charged under a separate agreement than your Wealth Advisory Services agreement. It is possible that you may pay more or less for similar services than may be available through another firm. In addition, Fees for planning and/or investment consulting services may be offered to our employees, family members, and friends at a reduced rate.

Billing for Planning and/or Investment Consulting Services

Fees associated with the planning and/or investment consulting services agreed to by you are disclosed in the Wealth Advisory Services agreement. Service engagement begins on the effective date, as specified in the Wealth Advisory Services agreement. Fees are payable in accordance with the schedule selected in the agreement. Payment can be made by check, ACH, wire from your financial institution, or by debit from an RJA non-qualified account designated by you as an authorized account owner.

Other Expenses Not Associated with Planning and/or Investment Consulting Services

If a financial advisor discusses matters relating to a planning and/or investment consulting service with other third parties authorized by you, you may be charged a separate fee by those third parties.

If you maintain accounts with us, or if we assist you in implementing your financial plan, you will pay other fees in addition to the Fee for planning and/or investment consulting services. Those services may be subject to fees, commissions, or other expenses that are entirely separate from the payment of fees in connection with our planning and/or investment consulting services. For more information about those additional expenses that you may incur when implementing your planning and/or investment consulting services through RJA, please refer to the RJA Wrap Fee Program Brochure. A copy is available, upon request, from your financial advisor or you may visit our public website: https://www.raymondjames.com/legal-disclosures.

Termination of Wealth Advisory Services

You may terminate the Wealth Advisory Services agreement without penalty within five (5) business days from the effective date of the agreement. You or our Firm may terminate the Wealth Advisory Services agreement by providing 10 days written notice to the other party, otherwise the agreement automatically terminates after the stated termination period. Any early termination of the agreement may result in a risk-based review to assess what portion of the selected services were provided, and, if needed, to process any refund of unearned Fees as described in the Wealth Advisory Services agreement. Termination of the Wealth Advisory Services agreement will end this service engagement between you and our Firm and we will have no obligation to provide further services with respect to the terminated agreement.

Compensation

Firm Compensation

We provide a wide variety of financial services to individuals, municipalities, corporations, and other business entities. We have business relationships with companies whose investment products and investment advisory programs we make available to our financial advisors and their clients. Your financial advisor's recommendation to you, and your participation in one of our programs or services, results in compensation from other parties to our Firm, affiliates, and representatives, beyond our planning and/or investment consulting services. This section describes the ways in which the Firm may be compensated (and therefore conflicted) by other parties and how we mitigate those conflicts.

We have disclosed Firm compensation arrangements in connection with our planning and/or investment consulting services. If you choose to implement a financial plan through us and wish to invest in one of our wrap fee programs, more information concerning the various ways in which we are compensated in those advisory programs is contained in the RJA Wrap Fee Program Brochure. A copy is available, upon request, from your financial advisor or you may visit our public website: https://www.raymondjames.com/legal-disclosures.

Other Services

The subsidiary companies of RJ provide a wide variety of financial services to, among others, individuals, corporations, employer sponsored retirement plans and municipalities. For these services, our Firm and/or our affiliates receive compensation. As a result, we can be expected to pursue additional business opportunities with product sponsors and other service providers whose investment products and services we make available to our clients. Consistent with industry regulations, these services could include, but are not limited to, banking and lending services, consulting, or management services to deferred compensation and retirement plans, investment banking, securities research, institutional trading services, investment advisory services, and effecting portfolio securities transactions.

Financial Incentives involving co-branded credit cards

We offer co-branded credit cards through Elan Financial Services ("Elan"), a company within U.S. Bank. U.S. Bank and RJA are separate and non-affiliated companies. If a client applies for an Elan credit card through us, we receive \$100 for each approved application. Our credit card program offers consumer and business credit cards. We also receive 10 basis points on the net amount consumers spend on their consumer credit cards and 15 basis points on the net amount consumers spend on their business credit cards. These payments are made to us by Elan on a periodic basis. The term net refers to the amount of purchases minus returns, chargebacks, and refunds. We do not share these payments with your financial advisor. Clients are not under any obligation to apply for a credit card through Elan as a condition of opening an advisory and/or brokerage account through us. For more information about our credit card program, please visit our website at https://www.raymondjames-credit-card.

Options for Assets Invested in Employer-Sponsored Retirement Plan Accounts

If you have employer-sponsored retirement plan assets, you may have several choices as to what to do with your assets when you retire or change jobs. Providing education to a client or prospect on the rollover of employer-sponsored retirement plan assets could include discussion of the following general educational topics:

- 1. General options that may be available to a person in the prospect/client's situation (e.g., remaining in the employersponsored retirement plan if the plan permits, rolling to a new workplace retirement plan if one is available, rolling to an IRA, or taking out a cash distribution).
- 2. General information about the significant features of each option
- 3. Factors the prospect/client may want to consider in assessing those options.

Our Firm and your IAR have a financial incentive for you to rollover your assets into an IRA because of the compensation we receive when you transfer funds from an employer-sponsored retirement plan or from another IRA. If you decide to open a brokerage or advisory account, we will be paid on those assets, through commissions or advisory fees. You should be aware that any commissions or advisory fees charged likely will be higher than those fees you paid through your employer-sponsored retirement plan, and there can be additional expenses associated with the account. Please refer to the applicable disclosure brochure for more information about our advisory programs. A copy is available upon request from your financial advisor or you may visit our public website: https://www.raymondjames.com/legal-disclosures.

Intercompany Payments Between Affiliates

Our Firm and our affiliates make certain intercompany payments to compensate each other for performing various administrative and research services. Additional details relating to our intercompany payments between affiliates associated with our wrap fee programs can be found in the RJA Wrap Fee Program Brochure. A copy is available, upon request, from your financial advisor or you may visit our public website: https://www.raymondjames.com/legal-disclosures.

Receipt of Sponsorship Fee Compensation from Product Sponsors or Service Providers

From time to time, the Firm or our affiliates may receive compensation from product sponsors and service providers in the form of sponsorship fees for seminars, meetings, or conferences. Our receipt of these sponsorship fees is for the purpose of defraying costs associated with coordinating and hosting the sponsored event. These sponsorship fees generally entitle the sponsor an opportunity to conduct a presentation of the sponsor's products and services, among other things, to representatives of our Firm and our affiliates. Due to the large number of product sponsors and service providers whose products are offered by us it is important to understand that not all product sponsors and service providers can participate in a given meeting or event or will be available or choose to participate in any event for an extended period of time. As a result, only those product sponsors and service providers that participate in these events gain the opportunity to interact with our representatives, and it is anticipated that these interactions will result in additional sales of those products or services. Accordingly, a conflict of interest may exist where we offer presentation opportunities to those product sponsors and service providers. However, consideration of product sponsors and service providers for event participation by us is based on the quality of the product sponsor or service provider and is not solely based on the anticipated sponsorship fees our Firm will receive.

Clients or potential investors that attend a training or educational meeting offered by their financial advisor where a product sponsor or service provider is in attendance should assume that the product sponsor or service provider has paid or reimbursed us or our affiliates for part or all of the total cost of the meeting or event, including travel costs.

Financial Advisor Asset-Based Compensation

As discussed above under the Fees for Planning and Investment Consulting Services section, a portion of the Fee you pay for each planning, investment consulting service, and/or advisory program described in this Brochure is paid to the Firm and to your

financial advisor as compensation for the services by each. Your financial advisor may share portions of his or her compensation ("payout") with other financial advisors with whom he or she has made certain arrangements. As described more fully below, depending on your financial advisor's annual revenue generation with the Firm, your financial advisor can receive a higher portion of the Fee paid to the Firm (therefore, the Firm retains less of the Fee paid). As a result, your financial advisor may be incentivized to increase his or her annual revenue generation with the Firm by recommending products or services of the Firm to obtain higher payout percentages. In such cases, the overall Fee paid by you would remain the same as pursuant to your Wealth Advisory Services agreement, but your financial advisor would receive a larger portion in their payout. Newly affiliated RJA financial advisors through our Advisor Mastery Program may receive a salary in addition to advisory fees (or salary in addition to commissions and trails in the case of transactions in brokerage accounts) for a period of time. The salary paid by RJA declines each year as the number of clients the financial advisors serves and receives revenues in this program increases.

The compensation your financial advisor receives will not change based on the advisory programs or services you select when standard Fees are applied. Although the standard Fees vary amongst the different account programs or services offered by us, your financial advisor receives the same percentage of the Fee regardless of the programs or services, you select. However, the programs or services recommended to you by your financial advisor can impact his or her ultimate payout, if, for example, you are paying less than the standard fee schedule in which case the net amount paid to your financial advisor may vary.

Your financial advisor's compensation may be more or less than what your financial advisor would receive if you paid separately for other advisory or brokerage services. Your financial advisor may have a financial incentive to recommend advisory programs or services rather than recommending an alternative product, program, or service, if comparable or if available separately to clients. The reverse may also be true. The lack of compensation adjustments may provide a disincentive to a financial advisor to recommend programs or services over an alternative product, program, or service available to you through us. You are not obligated to buy securities or services nor are you obligated to implement any of the investment recommendations suggested through your financial advisor, our Firm, and/or our affiliates. When considering whether to implement a financial plan through your financial advisor and our Firm, you should discuss with your financial advisor how both they, and our Firm, are compensated for any recommendations in the plan.

If you choose to implement a financial plan through us or wish to invest in one of our wrap fee programs, the Firm and your financial advisor will receive additional compensation in the form of fees. Thus, any recommendation to use our Firm-sponsored programs through your financial advisor presents a conflict of interest. If you choose to implement a financial plan through us or wish to invest in one of our wrap fee programs, we will disclose detailed information about our compensation in those programs to you in the RJA Wrap Fee Program Brochure. A copy is available, upon request, from your financial advisor or you may visit our public website: https://www.raymondjames.com/legal-disclosures.

Your financial advisor may also receive the following financial incentives:

<u>Participation in recognition clubs</u>: At the conclusion of each year, qualifying financial advisors are awarded membership in our recognition clubs. Qualification for recognition clubs is based upon a combination of the financial advisor's annual production (including both advisory and brokerage clients), total client assets under administration, net new clients, amount of certain outside assets, professional certifications, and education. Participation in these recognition clubs represents a conflict of interest since the qualification criteria is based, in part, on the annual gross production (that is, increase client assets attributable to the financial advisor) to obtain the required recognition club level. Qualification for recognition clubs can result in benefits to the financial advisor such as paid travel, reimbursement of certain business-related expenses, and deferred compensation awards. You should be aware of such arrangements and consult your financial advisor for additional details.

Financial incentives for initial/ongoing affiliation with us: In addition to compensation, we provide financial advisors with access to financial incentives for affiliating with our Firm. These arrangements include, but are not limited to, transition assistance, bonuses, deferred compensation arrangements, enhanced pay-outs, repayable business transition or working capital loans, and administrative fee reimbursements. Your financial advisor may also receive compensation related to attendance at our conferences, events, as well as rewards trips, marketing services and materials, payment and reimbursement of certain business expenses, and other valuable financial incentives. Based on these arrangements, your financial advisor is incentivized to recommend that you open and maintain accounts for advisory and/or brokerage services. These incentives may influence your financial advisor's advice that you transition your account(s) to the Firm.

<u>Other Forms of Non-Cash Compensation</u>: Our financial advisors may receive promotional items, meals and entertainment, or other non-cash compensation from product sponsors or service providers. Consistent with applicable laws and regulations, these product sponsors or service providers may pay for or provide training and educational programs for our

financial advisors and their existing and prospective clients. Product sponsors and service providers may also pay us, directly or indirectly, to offset expenses incurred for due diligence meetings, conferences, client relationship building events, occasional recreational activities, and other events or activities that are intended to result in the promotion of their investment products or services. Non-cash compensation can vary by vendor and event. The receipt of cash and non-cash compensation from product sponsors or service providers may create an incentive for financial advisors to recommend certain investment products or services over others. Other compensation may include:

- Occasional gifts up to \$100 per vendor per year;
- Occasional meals, tickets, or other entertainment of reasonable and customary value;
- Sponsorship support of educational or training events (which include educational events financial advisors may arrange for clients and prospects);
- Seminars and/or payment of expenses related to training and education of employees; and/or
- Various forms of marketing support and, in certain limited circumstances, the development of tools used by us for training or record-keeping purposes.

As a result of a recommendation to you, and your participation in one of our programs or services, your financial advisor receives compensation from our Firm or other parties as described above. You should be aware of the following about your financial advisor's compensation as a financial advisor, and in some cases, as a registered representative of RJA, the conflicts of interest created by the financial advisor's compensation, and how we mitigate those conflicts of interest. Your financial advisor must make recommendations based on your best interests and without regard to how much compensation he or she receives. We monitor conflicts of interest by performing risk-based reviews of planning and certain investment consulting arrangements. Please refer to the <u>Review of Accounts</u> section for more information.

Item 6 - Performance-Based Fees and Side-By-Side Management

Our Firm and your financial advisor do not offer or accept performance-based fees for planning and/or investment consulting services. In addition, we do not permit our financial advisors to provide advisory services where their compensation is paid pursuant to a performance-based fee arrangement, and we do not provide side-by-side management.

Item 7 - Types of Clients

We provide planning and/or investment consulting services to a broad range of current and prospective clients, including individuals, individual retirement accounts ("IRAs"), banks and thrift institutions, trusts, estates, charitable organizations, state and municipal government entities, pension, and profit-sharing plans, including plans subject to ERISA, investment advisers, corporations, and other business entities.

Account Minimums

While we do not require a minimum asset amount for planning and/or investment consulting services for individuals, you should consult with your financial advisor to determine whether there are any minimum asset requirements as a condition of accepting you as a client. You will be required to complete the Wealth Advisory Services agreement and pay Fees as noted in the agreement.

Item 8 - Methods of Analysis, Investment Strategies and Risk of Loss

Our financial advisors recommend and offer a broad spectrum of investment products, programs, and strategies as a result of a financial plan or investment consulting arrangement (subject to our Firm supervision and compliance requirements). Before implementing your financial plan or acting on any investment advice or recommendation, you should carefully consider your decision to purchase products or services through us.

Methods of Analysis

When delivering planning and/or investment consulting services to you, your financial advisor may use asset value, current, and projected return, and other assumptions you provide, as well as historical return analysis prepared by our Firm or an affiliate. Your financial plan may be prepared through the use of one or more computer software packages that take a needs-based approach to analyze your goals using one or more methods of analysis, including deterministic and probability modeling. We cannot guarantee future financial results or the achievement of your financial goals through implementation of your financial plan and/or any advice or recommendations provided to you. The analysis and projections generated by the tools or other analysis described in this section include information regarding the likelihood of various potential investment outcomes. They are

hypothetical in nature, vary depending on which tool of analysis is used and with each use and over time, do not reflect actual investment results, and are not guarantees of future results. The likelihood of success varies based on differing assumptions, on different tools and from one review period to the next based on changing circumstances and market information. Results reflect one point in time only and are only one factor you should consider as you determine how to proceed, post-delivery of your financial plan or investment consulting analysis.

Your financial plan also may include an asset allocation analysis designed to assist you in positioning your investment assets. If your financial plan includes an analysis, the recommended portfolio allocation is determined based on a variety of factors, including your personal financial information and the historical and anticipated performance of different asset classes. The analysis is meant only to illustrate the relative experience among asset classes and portfolios. Any information presented in a financial plan regarding potential tax considerations is not intended as tax advice and should not be relied upon for the purpose of avoiding any tax penalties.

Our planning and/or investment consulting services do not include day-to-day performance review of your specific investments, rebalancing your portfolio or reallocating your target asset allocations on a continuous basis.

Investment Strategies

Your financial advisor may recommend long-term strategies as part of your financial plan, such as dollar-cost averaging, reinvestment of dividends or other proceeds on investments, and asset allocation. Recommendations may also be made to help you realize capital gains or losses on securities or investment products that you own. These transactions may have tax consequences for non-qualified accounts. In many cases, we will recommend services or programs offered through our Firm or through our affiliates. Please refer to the <u>Other Financial Industry Activities and Affiliations</u> section for information on investment products and services offered by us and our affiliates.

Our Firm and our financial advisors provide numerous investment management styles and strategies, including large and small cap equity, international equity, fixed income, and a broad spectrum of mutual funds and exchange traded funds, either individually or in combination. Generally, our Firm and our financial advisors recommends and provides clients a diversified investment strategy incorporating domestic and international equities, fixed income, and other alternative asset classes such as real estate and commodities. The exact composition of recommended programs and investment strategies will be determined by the client's legal and tax considerations and greatly influenced by the client's liquidity needs and tolerance for risk (portfolio fluctuations).

Tax Considerations

Internal Revenue Service ("IRS") Circular 230 Disclosure: Our Firm, affiliates, agents, and employees are not in the business of providing tax, regulatory, accounting, or legal advice. This brochure and any tax-related statements provided by us are not intended or written to be used, and cannot be used or relied upon, by any taxpayer for the purpose of avoiding tax penalties. Taxpayers should seek advice based on the taxpayer's particular circumstances from an independent tax professional.

Principal Risks

Investing involves risk, including loss of principal, which you should be prepared to bear. Asset allocation and diversification does not ensure a profit or protect against a loss. No one particular security, investment product, investment style, strategy or portfolio manager is appropriate for all types of investors.

Item 9 - Disciplinary Information

Below is a summary of our material legal and disciplinary events during the last ten years. As of the date of this Brochure, there are no such reportable events for our senior management personnel or those individuals in senior management responsible for determining the general investment advice provided to our clients.

Our Firm operates as both a broker-dealer and as an investment adviser. The disciplinary reporting requirements for brokerdealers and investment advisers differ in some ways, with FINRA requiring broker-dealers to report on matters which are not required to be reported by investment advisers (for example, pending complaints and arbitrations). The information in this report is not the only resource you can consult. You can access additional information about our Firm and our management personnel on the SEC's website, located at <u>https://adviserinfo.sec.gov/</u>, as well as FINRA's website, at <u>https://brokercheck.finra.org/</u>.

Please note that in each instance described below, the Firm entered into the various orders, consents, and settlements without admitting or denying any of the allegations.

Securities and Exchange Commission ("SEC")

- On September 8, 2016, the SEC determined that Raymond James failed to adopt and implement adequate policies and procedures designed to collect, track, and disclose commissions attributable to certain equity transactions executed away from Raymond James by SMA Managers selected by clients participating in the RJCS program. As a result, Raymond James' ability to determine whether recommendations of SMA Managers in the RJCS program would be suitable for its clients may have been impaired, and the ability of clients to engage in meaningful negotiations regarding the RJCS program's wrap fees may have been negatively affected. Raymond James consented to the SEC's findings, without admitting or denying that it violated certain provisions of the Advisers Act, including Section 206 and Rule 206(4)-7 thereunder. Raymond James consented to the findings and agreed to pay a civil monetary penalty of \$600,000 and will comply with certain undertakings related to its commission disclosure practices, including the reporting to clients of equity trades executed by firms other than Raymond James and the associated costs assessed by these firms, enhanced disclosures related to the practice of trading away from RJA, and enhanced monitoring of SMA Managers that trade away from RJA.
- On September 17, 2019, RJA, RJFS, and RJFSA Inc. (collectively, "Raymond James") settled a matter with the SEC where Raymond James had not properly conducted suitability reviews for certain advisory accounts, had inadvertently overvalued certain assets that resulted in charging excess advisory fees, did not consistently have a reasonable basis for recommending certain UIT transactions to brokerage customers, and failed to disclose the conflict of interest associated with earning greater compensation when recommending certain securities without providing applicable sales-load discounts to brokerage customers. The issues occurred at various time from January 2013 through May 2018, and not every account was impacted by these issues.

Raymond James promptly undertook a number of remedial efforts, which included voluntarily retaining compliance consultants to comprehensively review its UIT transactions and advisory valuation practices and revising its policies and procedures regarding the supervision of advisory accounts. Without admitting or denying the findings, Raymond James paid restitution of \$11,098,349.01 and interest of \$1,072,764.80. Raymond James will also pay a civil money penalty in the amount of \$3,000,000 to the SEC. On September 3rd, Raymond James sent notices of pending credits to impacted clients. Certain states including Michigan and South Carolina (each of which fined RJA in the amount of \$50,000) have made inquiries into this matter as well.

- On September 22, 2022, RJA settled a matter with the SEC where RJA's policies and procedures were found to be
 inadequate to detect and prevent a former financial advisor, Frederick M. Stow, from misappropriating funds from two
 elderly clients during the time period of October 2015 through March 2019. Although RJA had formed a Senior-and-atRisk-Clients ("SARC") group to investigate and respond to potential threats of this kind, the policies and procedures did
 not allow for clear lines of communications about the scope of the firm's investigation into the matter with other
 compliance and supervisory personnel of the firm, which left a gap between branch level supervision and SARC. RJA
 was censured and ordered to pay a civil penalty in the amount of \$500,000 to the SEC. RJA has undertaken remedial
 steps to enhance its SARC supervisory processes including more targeted training and improved communication
 channels.
- On August 14, 2024, the Securities and Exchange Commission ("Commission") accepted an Offer of Settlement ("Offer") made by Raymond James and Associates, Inc. ("RJA", a dually registered broker-dealer and investment adviser) for failures to implement a system reasonably expected to determine whether associates were utilizing unsupervised communication methods, preserve the communications as required by federal law, and reasonably supervise associates. Between June 2019 and August 2024, RJA personnel sent and received communications through personal devices and unapproved platforms, resulting in undocumented and unsupervised communications. RJA has agreed to work with an independent compliance consultant for remediation for no less than a year, self-report to the SEC for two years any violations of policy or procedures relating to the preservation of electronic communications, and to pay a civil penalty to the Commission in the amount of \$50,000,000.

Financial Industry Regulatory Authority (the successor to NASD)

On March 8, 2016, FINRA entered findings that RJA violated Rule 10 of Regulation S-P under the Securities Exchange Act of 1934, FINRA Rules 2010 and 3110(a) and NASD Rule 3010(a) and (b) by causing certain newly-recruited registered representatives from other brokerage firms ("recruits") to disclose customers' personally identifiable information ("PII") to prepopulate RJA forms to aid in the transition of their accounts to RJA and its RJFS affiliate. The findings state that Raymond RJA failed to: (i) determine whether the recruits or their brokerage firms had obtained the clients' consent to share their PII, or provide these clients with notice of, and an opportunity to opt-out of RJA coming into receipt of their PII; (ii) establish and maintain reasonable written supervisory procedures to ensure compliance with Regulation S-P; (iii) prevent the improper

solicitation of PII from recruits; (iv) adequately educate and train its staff on what constituted PII and the circumstances in which it can be shared; and (v) demonstrate that its written supervisory procedures were being followed and enforced. Without admitting or denying FINRA's findings, RJA consented to the entry of findings and to the following sanctions, including a censure, a fine in the amount of \$500,000, and an undertaking to revise as necessary its policies, procedures, and internal controls.

- On May 18, 2016, FINRA entered findings that RJA and its Anti Money Laundering ("AML") Compliance Officer failed to: (i) establish and implement policies, procedures and supervisory systems to reasonably detect and cause the reporting of suspicious transactions; (ii) commit adequate resources to its AML program in light of the Firm's growth; (iii) adequately investigate suspicious activities its AML program did identify; (iv) reasonably enforce due diligence procedures for certain correspondent accounts of certain foreign financial institutions; and (v) establish, maintain and enforce a supervisory system reasonably designed to achieve compliance with Section 5 of the Securities Act with respect to low priced securities. RJA consented to the entry of findings and to the following sanctions, including a censure, a fine in the amount of \$8,000,000, and an undertaking to conduct a comprehensive review of its AML and supervisory policies, procedures, systems and training, and provide FINRA a report addressing: (i) the adequacy of its policies, procedures, systems and training; (ii) a description of the review that was performed and conclusions reached; and (iii) recommendations for modification and additions to the Firm's AML program.
- On March 2, 2017, FINRA entered findings that RJA violated FINRA Rule 2010 and NASD Rule 3010 by failing to
 establish and maintain a reasonable supervisory system and related procedures in connection with its trading in
 convertible bonds. RJA consented to the described sanctions and entry of findings and was censured, ordered to pay
 a fine in the amount of \$180,000 and ordered to revise its written supervisory procedures concerning the monitoring of
 its trading in convertible bonds.
- On November 6, 2019, FINRA entered findings that RJA, in its separate capacity as a broker-dealer, violated MSRB Rule G-27(a), (b), and (c) by failing to establish and maintain a supervisory system and establish, maintain, and enforce written supervisory procedures, reasonably designed to supervise representatives' share-class recommendations to customers of 529 savings plans during the period of January 1, 2008 through March 31, 2017. RJA consented, without admitting or denying the findings, to the entry of a censure and agreed to pay restitution in the estimated amount of \$3,828,304 to certain 529 plan customers. As a result of RJA's extraordinary cooperation to FINRA's investigation, this matter was resolved without a monetary fine.
- On October 20, 2022, RJA acting in its capacity as a broker-dealer, entered into a Letter of Acceptance, Waiver, and Consent (AWC) with FINRA for not having a qualified and registered principal of RJA authorize changes to the account name or designation on more than 7,500 orders between January 2012 and February 2020 and such unapproved changes led to customer losses, which were reimbursed. As of February 2020, RJA has designated registered principals on its trade desks to review and authorize changes to account name and designation on orders. RJA selfreported this matter to FINRA in February 2019. RJA agreed to the entry of findings and to the following sanctions, including a censure and a fine in the amount of \$300,000.
- On January 30, 2023, Raymond James and Associates, Inc. ("RJA", a dually registered broker-dealer and investment
 adviser), acting in its capacity as a broker-dealer and a clearing firm, entered into a Letter of Acceptance, Waiver, and
 Consent (AWC) with FINRA for failure to accurately disclose potential conflicts of interest related to at least 1,850,000
 trade confirmations between January 2014 and May 2022. The potential conflicts included the firm's execution capacity
 when it acted in a mixed capacity (i.e., agency, agency cross, principal, and/or riskless principal) or whether the trade
 was executed at an average price, or inaccurately disclosed or omitted its status as a market maker in the security.
 RJA agreed to the entry of findings and sanctions, including a censure and a fine in the amount of \$300,000.
- On August 29, 2024, Raymond James and Associates, Inc. ("the Firm"), a dually registered broker-dealer and investment adviser, entered into a Letter of Acceptance, Waiver, and Consent (AWC) with FINRA for not reasonably supervising the Firm's reporting, including timeliness of reporting, of customer complaints via FINRA Rule 4530 filings and amendments to registered representatives' Forms U4 and U5 since at least January 2018. Additionally, from January 2012 to at least December 2017, the Firm, which self-reported the issue, did not reasonably supervise mutual fund purchases that the Firms' representatives made directly with mutual fund companies on behalf of Firm customers; such transactions in many cases happened outside the Firm's automated surveillance systems which were not configured to subject them to review. The Firm and FINRA conducted retrospective reviews of the direct business identified and the Firm agreed to the entry of findings and sanctions, including a censure, fine in the amount of \$2525,000, and restitution in the amount of \$26,169.04 plus interest.

New York Stock Exchange, Inc. ("NYSE")

- On May 8, 2018, the NYSE determined that RJA failed to report positions to the Large Options Position Report (LOPR) and inaccurately reported positions in other cases. The findings stated the RJA LOPR reporting violations primarily resulted from its entry of an incorrect effective date when submitting certain options positions to the LOPR and its failure to properly aggregate certain of its reportable options positions. The findings also stated that the Firm failed to have a reasonable supervisory system with respect to the reporting of options positions, including a review for accuracy of LOPR submissions with respect to effective dates and accounts acting in concert. Additionally, until November 2015, the Firm lacked any written supervisory procedures with respect to the proper reporting of options positions, including systems of follow-up and review, and thereafter, failed to have adequate written supervisory procedures until January 2017. RJA was censured and fined a total of \$400,000, of which \$200,000 was paid to NYSE ARCA, Inc. and the remaining amount was paid to NYSE American, LLC. Additionally, RJA submitted a written report confirming it has completed remediation of all the LOPR issues identified within 120 days of May 8, 2018.
- On October 19, 2018, the NYSE determined that during the period from January 1, 2014, through August 31, 2016, RJA violated certain provisions of the Market Access Rule for institutional counterparties for which RJA provides trade execution and clearing services, namely: (1) Rule 15c3-5 of the Exchange Act, by failing to establish, document, and maintain a system of risk management controls and supervisory procedures reasonably designed to manage the financial and regulatory risks of its business activity; and (2) NYSE Rule 3110 and former NYSE Rule 342, by failing to establish and maintain a supervisory system reasonably designed to achieve compliance with applicable laws, rules, and regulations, in connection with its: (i) calculation and implementation of certain customer credit limits; (ii) determination of certain erroneous order controls; and (iii) conducting of annual reviews. RJA was censured and consented to a \$400,000 fine.

State

- On October 8, 2018, the State of Florida alleged that RJA did not maintain accurate books and records, properly supervise representatives, and maintain and enforce effective policies and procedures to prevent violations of securities laws and regulations for the Sun City Center, Florida branch location. Additionally, RJA made discretionary transactions in customers' accounts without written authorization. The Firm was ordered to cease and desist from all future violations of Chapter 517, F.S. and the administrative rules thereunder and to pay an administrative fine in the amount of \$1,000,000. RJA also agreed to fully cooperate in any additional investigations or administrative actions related to the employees of the Sun City Center branch.
- On July 10, 2023, Raymond James & Associates, Inc. and Raymond James Financial Services, Inc., each in their capacity as a registered broker-dealer, (collectively, "Raymond James") consented to a multi-state matter coordinated by the North American Securities Administrators Association ("NASAA") and led by six states. It was determined that from July 18, 2018, to July 10, 2023, Raymond James applied a minimum commission charge to certain low principal brokerage transactions which led to unreasonable commission charges to those brokerage clients and that Raymond James failed to surveil the application of the minimum commission charge to ensure that commissions were reasonable. As a result of the examination, Raymond James has updated the equity commission schedule to ensure clients are not charged commissions in excess of 5% of the principal trade value. Raymond James has consented to the entry of findings and to sanctions including censure and no less than \$8,250,000 in restitution payment (plus interest in the amount of 6%) to all affected customers. Additionally, Raymond James agreed to pay an administrative fine, further costs of investigation by the lead states, and \$75,000 to the NASAA, totaling \$4,200,000.

States and territories involved in the settlement include Alaska, Arkansas, Arizona, California, Colorado, Connecticut, Delaware, District of Columbia, Florida, Georgia, Hawaii, Illinois, Indiana, Kansas, Kentucky, Maine, Massachusetts, Michigan, Minnesota, Mississippi, Missouri, Montana, Nebraska, Nevada, New Hampshire, New Jersey, New Mexico, North Dakota, Ohio, Oklahoma, Oregon, Puerto Rico, Rhode Island, South Carolina, South Dakota, Tennessee, Texas, Washington, West Virginia, Wisconsin, Utah, and Vermont.

On August 2, 2023, Raymond James & Associates, Inc. ("RJA") settled a matter with the Missouri Securities Division
of the Office of Secretary of State through the Securities Division's Enforcement Section ("Enforcement Section").
During the relevant time period from December 1, 2018, to June 23, 2020, RJA failed to supervise one of its former
registered representatives in the St. Louis office who engaged in discretionary trading in at least five non-discretionary
customer brokerage accounts without obtaining prior customer authorization. The Enforcement Section alleges that
RJA's written supervisory procedures did not adequately communicate to supervisory staff the steps that RJA would
take when potential regulatory issues were identified. RJA agreed to cease and desist from engaging in further

violations and was ordered to pay \$150,000 to the Missouri Secretary of State's Investor Education and Protection Fund.

Item 10 - Other Financial Industry Activities and Affiliations

Registration as a Broker-Dealer

We are registered with the SEC as a broker-dealer under the Exchange Act and as an investment adviser under the Advisers Act. In our capacity as a broker-dealer, we are a member of FINRA and the Securities Investor Protection Corporation ("SIPC"). Most financial advisors are both investment adviser representatives and registered representatives of RJA and therefore can act in both an advisory and a brokerage capacity. As a registered representative of RJA, your financial advisor may receive additional compensation, such as commissions and/or trail fees for providing brokerage transaction related services to you through us, as broker-dealer. Registered representatives of RJA are considered employees of the Firm. In his or her capacity as a registered representative, your financial advisor earns commissions for recommending transaction-related services to you in a brokerage account.

We are also a member of the NYSE and various exchanges in the United States. If required for their positions with our registered broker-dealer, our principal executive officers, directors, and others with similar statuses are securities licensed as registered representatives through our Firm.

We may also act as a market maker for various securities, including over-the-counter stocks, municipal and government bonds, and limited partnerships. Additionally, we may engage in principal transactions and serve as an underwriter or member of a selling group for securities offerings.

We also engage in investment banking activities and may work with companies that issue securities in which a related person may be trading.

Material Business Relationships

Through RJF, we are affiliated with broker-dealers, investment advisers, mutual funds, a bank, a trust company, limited partnerships, fund administration, retirement plan administrative and recordkeeping services providers, actuarial services providers, and insurance agencies. A chart of those material relationships and arrangements we have with advisory affiliates and other parties under common control with our Firm is provided below. Following the chart is a description of associated material conflicts and how we address them. If you choose to use other advisory programs offered through us, detailed compensation arrangements associated with those programs are described in the RJA Wrap Fee Program Brochure. A copy is available, upon request, from your financial advisor or you may visit our public website:

https://www.raymondjames.com/legal-disclosures.

Type of Entity	Affiliate Name	Description of Services Performed	Ownership Relationship
Dual Registrant (Broker- Dealer/Investment Adviser	Raymond James & Associates, Inc. (dual registrant)	Dual licensed representatives of RJA provides brokerage services and advisory services to clients. Acts as custodian and/or subcustodian for client accounts	Wholly owned subsidiary of RJF
	Raymond James (USA) Ltd.("RJLU")	SEC-registered, Canadian entity; Provides discretionary and non- discretionary advisory and financial planning services to individuals, trusts, non-profits, and corporations, primarily to U.S. clients. Dual licensed representatives of RJL are permitted to provide discretionary investment advisory services to U.S. clients on behalf of RJLU	Wholly owned indirect subsidiary of RJF
	Raymond James Ltd. (RJL)	Registered representatives of RJL provide brokerage services; Provides investment advisory services and products to Canadian clients	Wholly owned subsidiary of RJF
Broker-Dealer(s)	Raymond James Financial Services, Inc.	RJFS is an introducing broker and registered representatives of RJFS provide brokerage services to clients	Wholly owned subsidiary of RJF
Investment Adviser(s)	Raymond James Financial Services Advisors, Inc.	Investment adviser representatives of RJFSA provide investment advisory services; RJA-sponsored programs are available to RJFSA advisory clients	Wholly owned subsidiary of RJF

	Carillon Tower Advisers, Inc.	This entity doing business as Raymond James Investment Management, provides investment advisory services to its proprietary mutual funds, the Carillon Family of Mutual Funds (for a list of fund names refer to "Carillon Family of Funds" below).	Wholly owned subsidiary of RJF
	Eagle Asset Management, Inc.	Subadviser to the Carillon Family of Mutual Funds; Acts as an SMA Manager or Model Manager in our wrap fee programs	Wholly owned subsidiary of CTA
	Scout Investments Inc.	Subadviser to the Carillon Family of Mutual Funds; Has other third- party investment advisory arrangements; also doing business as Reams Asset Management	Wholly owned subsidiary of CTA
ClariVest Asset Management LLC	Subadviser to investment companies, including the Carillon Family of Mutual Funds; Has other third-party investment advisory arrangements	Wholly owned subsidiary of Eagle	
	Cougar Global Investments Ltd.	Subadviser to Carillon Family of Mutual Funds; Acts as a Model Manager in our wrap fee programs	Wholly owned subsidiary of Raymond James International Canada
	Chartwell Investment Partners, LLC	Subadvisor to investment companies, including the Carillon Family of Mutual Funds; Acts as an eligible Model Manager in our wrap fee programs	Wholly owned subsidiary of CTA
Bank	Raymond James Bank	Provides banking and financial services to RJA clients	Wholly owned subsidiary of RJF
	TriState Capital Bank	Program bank participant in the Raymond James cash sweep program	Wholly owned subsidiary of RJF
Trust Company	Raymond James Trust, N.A.	Offers personal trust services, including serving as trustee or as an agent or custodian for individual trustees	Wholly owned subsidiary of RJF
	Raymond James	Offers personal trust services, including serving as trustee or as an	Wholly owned
	Trust (Canada)	agent for individual trustees	subsidiary of RJL
	Raymond James Trust Company of New Hampshire	Acts as custodian for Raymond James' IRA accounts	Wholly owned subsidiary of RJF
Insurance Agencies/Insurance Brokers	Raymond James Insurance Group, Inc.	Acts as general agent in connection with the sale of disability, life and long-term care insurance, fixed, indexed and variable annuities	Wholly owned subsidiary of RJF
	Raymond James Financial Planning Ltd.	Provides insurance services and products to Canadian clients.	Wholly owned subsidiary of RJL
Investment Companies (Mutual Funds) ¹		Fund Name(s)	Affiliated Manager
		Carillon Chartwell Real Income Fund	Chartwell
		Carillon Chartwell Mid Cap Value Fund	Chartwell
		Carillon Chartwell Short Duration High Yield Fund	Chartwell
		Carillon Chartwell Small Cap Growth Fund	Chartwell
		Carillon Chartwell Small Cap Value Fund	Chartwell
		Chartwell Collective Trust - Mid Cap Value Chartwell Collective Trust - Short Duration High Yield	Chartwell
		Carillon ClariVest Capital Appreciation Fund	Chartwell ClariVest
		Carillon ClariVest Capital Appreciation Fund	ClariVest
		Raymond James Funds ClariVest Global Small Cap	ClariVest
		Carillon Eagle Growth & Income Fund	Eagle
		Carillon Eagle Mid Cap Growth Fund	Eagle
		Carillon Eagle Small Cap Growth Fund	Eagle
		Eagle US Small Cap Strategy	Eagle
		Carillon Reams Core Bond Fund	Scout
		Carillon Reams Core Plus Bond Fund	Scout
		Carillon Reams Unconstrained Bond Fund	Scout
		Carillon Scout Mid Cap Fund	Scout
		Carillon Scout Small Cap Fund	Scout
		Reams Unconstrained Bond	Scout
Other Related Entities	Carillon Fund Distributors Inc.	Principal underwriter/distributor to the Carillon Family of Mutual Funds; has selling agreements with other affiliated/unaffiliated broker-dealers and other financial intermediaries to distribute and provide other services relating to the purchase of fund shares	Wholly owned subsidiary of Eagle

Raymond James & Associates, Inc. ("RJA") Form ADV Part 2A Brochure

The Producers Choice LLC	Serves as a wholesaler for several insurance companies that issue products such as immediate, fixed, fixed indexed, and registered index-linked annuities, as well as life insurance products distributed within our Firm and also to financial professionals at other broker- dealers and insurance agencies.	Wholly owned subsidiary of Raymond James Insurance Group, Inc.
RJ Capital Services, Inc.	Primary business consists of interest rate swaps, foreign exchange forwards and options with certain eligible Firm clients of RJA or RJ Bank.	Wholly owned subsidiary of RJF
Northwest Investment Consulting, Inc.	This entity and its subsidiaries doing business as Northwest Plan Services or NWPS, also provide retirement plan administration, actuarial, recordkeeping, and third-party administration to sponsors of company provide retirement plans.	Wholly owned subsidiary of RJF

¹ Note that availability of mutual funds varies. This list was updated as of the date of our last annual filing. For a list of available mutual funds, please contact your financial advisor.

Conflicts of Interest Associated with Our Business Arrangements with Our Affiliates

Due to the relationship of these entities, conflicts of interest can arise that are not readily apparent to you. In the course of our business operations, RJA through our affiliates and RJF, can engage in sponsorship and other arrangements with product sponsors and other third parties to promote the distribution of investment products.

We address these conflicts we referred to above in a variety of ways, including disclosure of various conflicts in this Brochure. Moreover, our financial advisors are required to recommend investment advisory programs, investment products and services that are appropriate for you based upon your investment objectives, risk tolerance and financial situation and needs. In addition, we have established a variety of restrictions, procedures and disclosures designed to address conflicts of interest – both those arising between and among accounts as well as between third parties and our business.

Our Firm, through our financial advisors, may suggest or recommend that you use our products, securities account, execution, clearing and custody or other services, or the services of an affiliate. When you use or purchase our products or services or our affiliate's services or products, our Firm and our affiliates receive fees and compensation (the amount of which may vary) in connection with these products and services. Therefore, we have an incentive to recommend Raymond James investment products and services over other non-affiliated products and services available. This has the potential to, but may not necessarily, result in additional assets under management with our Firm and/or our affiliates. In no case are you under any obligation to purchase any products or services sold by us or our affiliates. The compensation received by your financial advisor may be greater when offering products and services to you through their different relationships with RJA and our affiliates.

Financial advisors and branch offices may use marketing or other branch names that are held out to the public. These branch or marketing names are accompanied by the phrase "of Raymond James". The purpose of using a branding or marketing name is for the financial advisor to create a brand that is specific to the individual financial advisor and/or branch.

In his or her separate capacity as an insurance agent, if applicable, your financial advisor earns commissions for recommending transaction-related services to you in your brokerage account. We have arrangements that are material to our advisory business with a related person who is an insurance wholesaler. In cases where our affiliated wholesaler, Producers Choice, has facilitated a sale of an annuity, Producers Choice receives compensation in the form of wholesaling payments for fixed, fixed indexed, and registered index-linked annuities from insurance companies to serve as the intermediary between RJA and the insurance carrier, marketing products and services through our Firm. Refer to the "Important Client Information" disclosure for more information, available at https://www.raymondjames.com/legal-disclosures. Where a conflict exists in recommending the purchase of an annuity in an advisory account through us, this conflict is mitigated in that the wholesaling allowance is not shared by Producers Choice with us or your financial advisor.

In addition, we have arrangements that are material to our advisory business with a related person who is a bank. Your financial advisor and our Firm receive referral and other compensation if you elect to purchase or use certain products and services offered by or through RJ Bank. Descriptions of these compensation arrangements relating to RJ Bank's products and services and conflicts of interest associated with these programs are further described in our Wrap Fee Program Brochure.

Our financial advisors offering advisory services maintain a Form ADV Part 2B ("Brochure Supplement") which includes information regarding the financial advisor's education, business experience, disciplinary information, other business activities, additional compensation, and supervision, and is available upon request from your financial advisor. You may also obtain additional information regarding your financial advisor, such as licenses, employment history, their regulatory disciplinary Raymond James & Associates, Inc. ("RJA") Form ADV Part 2A Brochure Page | 17

information (if any) and whether he or she has received reportable complaints from investors from the SEC at <u>https://adviserinfo.sec.gov/</u>. Should you have any concerns regarding any of the information contained in your financial advisor's Brochure Supplement, you are encouraged to contact our Advisory Compliance Department at 800-248-8863, extension 75877.

Item 11 - Code of Ethics, Participation or Interest in Client Transactions and Personal Trading

Code of Ethics

We have adopted a Code of Ethics ("the Code") pursuant to Rule 204A-1 under the Advisers Act. The Code reflects standards of conduct, which govern our fiduciary obligations associated with the provision of investment advice and addresses conflicts of interest between our advisory personnel and our advisory clients. The Code requires that our access persons (defined as those who provide investment advice and/or have access to certain related information) comply with applicable federal securities laws, including reporting violations of the Code and reporting their personal transactions and holdings as required by regulation. Additionally, certain access persons are subject to pre-clearance requirements on personal trades. We monitor the personal securities transactions of our access persons and prohibit them from engaging in deceptive conduct in connection with the purchase or sale of securities for advisory accounts. The Code also requires that all access persons comply with ethical restraints relating to clients and their accounts, including restrictions on gifts.

Additionally, we have established and maintain policies in compliance with the Insider Trading and Securities Fraud Enforcement Act of 1988. These policies outline a Firm-wide policy statement on compliance with insider trading policies that are designed to prevent and detect any misuse of non-public information by the Firm, our associated persons, and other employees. These policies have been distributed to all associated persons and employees of the Firm. The policies include provisions for defining "insider" material, monitoring associated persons and employee securities accounts, restricting access to affiliate's sensitive material, and restrictions on trading.

You may request a copy of our Code by contacting the Advisory Compliance Department at 800-248-8863, extension 75877.

Personal Trading

Our Firm and our affiliates act as general/managing partners of partnerships (both public and private) for which our Firm and our affiliated broker-dealers' clients may from time to time be solicited as limited partners. We do not invest assets of our advisory clients' accounts in these limited partnerships. Officers and employees of RJF and its subsidiaries may have investment interests in these partnerships. Directors, principal executive officers and employees of our Firm and our affiliates may buy, sell, or hold, a position in securities, for their own or a related account, identical to the securities recommended to you. It is our policy that no individual will put his or her interest before your interests. Our Firm, employees and our associated persons may not trade ahead of any client or trade in a way that would cause our Firm, employees, or associated persons to obtain a better price than a client would obtain.

In order to avoid potential conflicts of interest that could be created by personal trading among RJA access persons, access persons who maintain accounts outside of the Firm must provide quarterly reports of their personal transactions within 30 days of the end of each calendar quarter, which may consist of brokerage statements for all accounts in which they have a beneficial interest, to the Chief Compliance Officer or designee. Alternately, access persons may direct their brokers to provide trading activity data electronically for all personal securities transactions in which they have a beneficial ownership interest.

Our access persons may invest in the same securities (or related securities, e.g., warrants, options or futures) that we or a related person recommends to clients. Our access persons must refrain from participating in trading activity that is in conflict with the policies established in the Code, such as front running or trading ahead. The price paid or received by a client account for any security may not be affected by a buying or selling interest on the part of an access person, or otherwise result in an inappropriate advantage to the access person.

Advice Provided to One or More Clients May Conflict

Our Firm and your financial advisor perform advisory and/or brokerage services for various other clients. As a result of differences in client objectives, stated goals, strategies, and risk tolerance, our Firm and your financial advisor may provide advice or take actions for those other clients that differ from the advice given to you. The timing or nature of any advice or action taken for the planning/consulting services provided may also be different.

Participation or Interest in Client Transactions

This section, in addition to the <u>Compensation</u>, <u>Other Financial Industry Activities and Affiliations</u>, and <u>Payment for Client</u> <u>Referrals</u> sections, collectively, describe the ways in which our firm, our affiliates, and our financial advisors receive compensation for the planning and consulting services provided. The above-referenced sections also describe the various ways that we can be viewed as participating or having an interest in client transactions. Some of these activities and associated conflicts of interest arising from these activities are further described in this section.

As part of our planning and investment consulting services, a financial advisor may provide recommendations as to investment products or securities offered through our Firm and/or our affiliates. We provide assistance to our financial advisors with identifying potential investments and/or investment strategies. Financial advisors may use these and other services when assisting clients with the recommendation and implementation of a financial plan. Recommendations to invest in products and services that result in compensation being paid to the financial advisor and our Firm, presents a conflict of interest. Refer to the Financial Advisor Asset-Based Compensation section for additional information.

Item 12 – Brokerage Practices

Planning and/or Investment Consulting Services

The planning and investment consulting services discussed in this Brochure only include services related to the creation of a financial plan or provision of consulting services. These services do not include the implementation of the financial plan or the solicitation or execution of specific securities transactions. As a result, we do not act as, recommend, or select broker-dealers to effect transactions for client accounts as part of these services. If you wish to implement our financial planning advice, you may do so through any broker-dealer or other financial service provider of your choice. You may elect to implement your financial plan through our Firm by opening a brokerage or advisory account through us. Brokerage practices associated with our wrap fee programs are described separately in the RJA Wrap Fee Program Brochure. A copy is available, upon request, from your financial advisor or you may visit our public website: https://www.raymondjames.com/legal-disclosures.

Item 13 – Review of Accounts

Under this type of advisory relationship, your financial advisor performs the services agreed upon in the agreement. We have reasonably designed risk-based reviews of the planning and investment consulting servicing arrangements available to you.

Item 14 – Payment for Client Referrals

From time to time, our Firm and our financial advisors receive from unaffiliated third parties, client referrals in exchange for compensation to that third-party (each a "referral arrangement"). Under certain types of referral agreements as further described below, the Firm and our financial advisors will share a portion of a flat fee or a percentage of the advisory fees paid by you to the firm with the unaffiliated third party as compensation for the referral. Alternatively, the Firm and our financial advisors may enter referral arrangements with unaffiliated third parties to receive referrals from the third-party in exchange for a flat fee or an agreed to subscription rate. In these instances, the Firm and its financial advisors do not share a portion of the advisory fee you pay with the unaffiliated third party. The details of the particular referral arrangement and a description of the compensation paid to the promoter will be disclosed to each referred client through a separate written disclosure.

Professional Partners Program

The Firm has an established referral arrangement program called the Professional Partners Program to encourage third-party professionals and firms ("professional partners") to refer clients to us. Under the Professional Partners Program agreement, the professional partner receives a portion of the advisory fees paid to the Firm by the referred client, provided that the professional partner adheres to all requirements of the agreement, including providing appropriate disclosures to the referred client with regard to (i) whether the referral constitutes a "testimonial" (i.e., the professional partner is also a RJ client) or an "endorsement" (i.e., the professional partner is not also a client); (ii) that compensation was provided and a description of the compensation arrangement; (iii) any other material conflicts that the professional partner may have.

You should be aware that a promoter in our Professional Partners Program who receives compensation for a testimonial or endorsement is inherently conflicted as the promoter will only receive compensation upon the prospect becoming a client of the Firm. Further, clients should understand that a referral made to our financial advisor by a promoter does not obligate the client to open an account through our Firm or one of our affiliates. We address this conflict of interest by disclosing to you the terms of the

referral relationship and related referral compensation. Our participation in these referral arrangements does not diminish our fiduciary obligations to our clients.

Financial Institution Referral Program

We enter into networking referral arrangements with unaffiliated financial institutions, such as banks and credit unions. In these arrangements, the financial institution enters into an agreement with us for joint marketing, solicitation, customer referrals, and in some instances, use of the financial institution's premises and facilities, and other administrative and back-office support. If a customer opens an account with us through the referral arrangement we have with the financial institution, the financial institution generally receives compensation for the referral as a percentage of the advisory fees and/or commissions received by the Firm from the referred client. The details of the particular referral arrangement and a description of the compensation paid to the financial institution will be disclosed to each referred client through a separate written disclosure. These financial advisors are our employees and are not employed by the financial institution or its affiliates.

In some of these arrangements, our services are provided directly on the premises of the financial institution. We are not a bank, and unless otherwise specified for certain RJ Bank services and products purchased through us are not insured by the Federal Deposit Insurance Corporation (FDIC), the National Credit Union Administration (NCUA), or other financial institution insurance, are not deposits or other obligations of and are not guaranteed by the financial institution, and are subject to investment risks, including possible loss of principal invested.

Referral Arrangements with and among Affiliates

From time to time, our Firm and our financial advisors may enter into other types of referral arrangements, including arrangements with our affiliates or among financial advisors within a singular division or entity. These arrangements are also conducted in accordance with the Marketing Rule, as applicable, and the Advisers Act generally and any material conflict of interest created by any such arrangement will be disclosed to any solicited or referred client.

Our Firm and our financial advisors may refer certain potential clients to one of our Canadian affiliates (RJL, RJFP (insurance agency/broker), and/or RJLU) and receive compensation in the form of a referral fee for accounts opened as a result of the referral. Clients will be required to sign a referral arrangement disclosure form which details the relationship between the entities and the payment of the referral fee to us and our financial advisor.

The Institutional Account Participation Program ("IAPP") was established to pay referral fees to our financial advisors that refer institutional clients to our affiliate, Raymond James Investment Management and/or its subsidiary investment advisers. The referral fee to our financial advisor is paid as a percentage of the management fee earned by either Raymond James Investment Management and/or its subsidiary investment advisers and is paid in accordance with applicable law with regard to endorsements made by an affiliated person.

Certain divisions of RJA offering specialized services may have internal arrangements that provide for shared compensation, directly or indirectly, amongst financial advisors, for the referral of clients to one or more other financial advisors. Such referred clients could also include brokerage clients.

Our financial advisors are eligible to receive referral fees for referring eligible institutional clients and/or certain business to the Raymond James Investment Banking or Public Financing departments, to third parties or for assisting others in developing new business. For eligible investment banking referrals, referring parties will receive compensation as a percentage of net income earned by investment banking. For eligible public finance referrals, a financial advisor may be compensated based on a percentage of certain fees received by the Public Finance Department.

RJA offered a program known as Eagle Direct, in which, financial advisors referred clients to an affiliated entity, Eagle, who provided investment management services. Eagle is the investment adviser in the Eagle Direct program and manages these accounts on a discretionary basis. RJA is not a sponsor or investment adviser to this program. In 2004, the Eagle Direct program ceased to be available to prospective clients, but Eagle continues to manage certain Eagle Direct accounts under the pre-existing investment management agreement. In the Eagle Direct program, RJA and your financial advisor do not provide advisory services, nor do they manage your account.

Clients in the Eagle Direct program instruct the investment adviser, Eagle, to direct the execution of transactions relating to your portfolio through RJA. RJA and your financial advisor are compensated for referring program assets to Eagle as a part of a directed brokerage arrangement. RJA shares a portion of the transaction fee with the financial advisor designated in the Eagle Direct investment management agreement. Eagle does not use RJA for trade execution in those instances involving fixed income

transactions where Eagle determines that another broker-dealer will provide more favorable execution for the client's account taking into consideration the additional cost to the client.

Referral Arrangements to Unaffiliated Third Parties

In limited circumstances, the Firm will approve a financial advisor ("introducing advisor") to refer clients to an unaffiliated third-party service provider ("provider") that specializes in services not available through the Firm. These services could include education and advice related to Employee Stock Ownership Plans or advice for 1042 Qualified Replacement Property strategies. We and our introducing advisor will not be involved with the services offered by the provider(s).

Additionally, the introducing advisor may receive referrals from other RJA and RJFS/RJFSA financial advisors who have clients that may benefit from the services of one or both providers. When the introducing advisor refers clients to either aforementioned provider, the introducing advisor may receive compensation from the provider for the referral. If compensation is received, the introducing advisor will share a portion of the referral compensation with any other referring RJA or RJFS/RJFSA financial advisor.

These arrangements can create a conflict of interest as either the Firm or the financial advisor may be incentivized to make referrals to generate greater compensation. The details of the particular referral arrangement and a description of the compensation paid to us will be disclosed to each referred client through a separate written disclosure.

Item 15 – Custody

We do not have custody (as defined under the Advisers Act) when we provide planning and/or investment consulting services to you.

As it relates to our other advisory or brokerage services, the Firm, as a qualified custodian, generally maintains custody of client securities and other assets, unless you and RJA otherwise mutually agree. For IRA accounts, Raymond James Trust of New Hampshire is custodian and RJA is sub-custodian. When we act as the custodian, we will deliver, not less than quarterly, an account statement to you detailing your account's securities holdings, cash balances, dividend and interest receipts, account purchases and sales, contributions and distributions from the account and the realized and unrealized gains or losses associated with securities transactions effected in your account. The custodial services provided for our other advisory services are described in the RJA Wrap Fee Program Brochure. A copy is available, upon request, from your financial advisor or you may visit our public website: https://www.raymondjames.com/legal-disclosures.

Item 16 – Investment Discretion

We do not delegate or exercise discretion over your assets when we provide planning and/or investment consulting services to you. We offer discretionary portfolio management services which are described separately in the RJA Wrap Fee Program Brochure. A copy is available, upon request, from your financial advisor or you may visit our public website: https://www.raymondjames.com/legal-disclosures.

Item 17 – Voting Client Securities

Our planning and investment consulting services do not include proxy voting services.

Item 18 – Financial Information

We are a qualified custodian as defined in Rule 206(4)-2 of the Advisers Act, and we are not required to include a balance sheet of our most recent fiscal year, which ends September 30. We are not aware of any financial condition that is reasonably likely to impair our ability to meet our contractual commitments to you, nor have we been the subject of a bankruptcy petition at any time during the past ten years.